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City at Last to Know Just Where Annual Outlay Goes

Municipal Building, where the Commissioner of Accounts and a large staff of experts are engaged in finishing the first complete survey ever made of this big town.

hirty members of Commissioner Wallstein's staff have been working conmission to the constitutional convention a series of charts which will give ocker's official household and his nethods of municipal housekeeping. experts have not merely worked all lay on this monumental task but in their task to have the survey ready for the solons at Albany not later

It may be said in passing that the by is done, and that the constituvey in its various hands before the tate set if desired.

Of course no thirty-two men, how ever expert, could possibly accomplish na limited time such a task as is now nen from the Bureau of Municipal he Board of Estimate and Apportionpoperating most heartfly in endeavor mately 150 charts and about one

a enormous amount of data showing flice, and how every one of the twen--seven separate departments and ve been a man's job; but as a matter

After Father Knickerbocker's mu-

typewritten, tabulated form, the These editors undertook the responsithe mass of ascertained, bare facts

While they were doing this in still another office a staff of cartographers was engaged in studying a duplicate topy of the facts and on their own chart- or diagrams constituting a se-

That this in itself was no small un dertaking may be understood by remembering that under the Mayor's direction are twenty-seven departments. boards and commissions, as already

a key chart showing that this department regularly employs 865 men at salary cos of \$1,122,400 and in addion uses temporary employees, who The statement is briefly f city owned piers, docks, bulkheads | glance. and structures thereon and waters adacent thereto; that it controls lands water, with structures and apof privately owned piers and I all ferries and ferry properties belonging to the city, with power to lease docks and ferries to private partles and to collect rentals thereon.

ar "directing work of departadministration are fourteen other diction of the Mayor.

bureaus, giving just as full par- dix of my annual report to the Mayor (not its own operating cost, for 1914.

Yenn, had its survey six or eight had long before been appreciated by others be consolidated? Those and

THE busiest offices in the entire Commissioner of Accounts Wallstein Completing First Detailed Survey Ever Made of Every Department of Complex Municipal Government.



years ago, and since then many munic- the present city administration, and many others are the questions to lities have followed suit, including offered such towns as Pittsburg, Philadelphia, the constitutional tests which we had be mass of ascertained, bare facts Los Angeles, Springfield, Mass.; Minbegun, and which in any event we neapolis, Denver. Syracuse, N. Y .- | would have completed.

thirty or more in all, larger and

ease and comprehension just what the all its branches. As an example of what has been done for each department, take the they so generously provide for his case of the Department of Docks and running expenses. Hereafter, it is simple affair. In addition to the any two or more different department.

> In commenting upon the importance of this new enterprise Leonard M. Wallstein, Commissioner of Accounts. explained the necessity for it if the city is to be conducted upon a business basis.

"In public office as in private business," he said, "the first essential to committees. The Finance Department the successful performance of one's Below this is a small panel headed duty is getting thoroughly acquainted borough government has four admin- ment. Administration," showing with just what is the job. With that idea in his mind Mayor Mitchel, at the Commissioner drawing a salary of the outset of his administration, di-\$7.500 and four employees whose sal-aries aggregate \$9,000. Their func-of Accounts to make a graphic survey of those branches of the city gov-Below this panel of general ernment which are under the juris-

"Accordingly, under the supervision ach subordinate division or bureau, of Chamberlain Bruere, this office how much it costs to run each one, gathered data with reference to the borough government has three ad- gests the question whether there how many people are employed in precise duty of every one of the 40.fach and exactly what work is per- 515 officials and employees in the so-I called Mayor's departments, twenty-This, it would seem to the average seven in number. The duties of each would be a picture of the Dock were corelated to those of his fellows Department sufficiently definite for and the resulting interrelation of the own County Clerk, its Sheriff, its Disard ary purpose; but it is not function and organization of the varidefinite enough for the purposes of a ous parts of the government was pre-complete and detailed survey, so in addition to this key chart of the entire ing the situation as of January 1, department there is a secondary chart 1915. The summary charts thus foreach of the fourteen subdivisions mulated were included in the appen-

and functions. It will be seen, "We had extended this work to the own therefore, that the charts form a very county governments for the purpose gether there are 132 departments, hospital connections and to engage striking and important part of the of showing in graphic form the structure and purpose of the course of a day or two.

of showing in graphic form the structure and purpose of the offices of the course of a day or two.

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of showing in graphic form the structure and purpose of the offices of the course of a day or two. Now the strangething is that Mayor clerks, district attorneys, &c., and of approximately 100,000 persons, for sinchel's administration came into expected before any such businesslike governments, when Louis Marshall, 412,422.99. Other cities in the United States | Governments, when Louis Marshall, | Governments | and Canada had been surveyed in co- making just such a graphic survey of what it costs, but what does it do? surgeons would retain their present

smaller. Some of the surveys were for search had already been engaged by the facts and figures upon which must opy of the facts and on their own activity, such as health surveys, make such a survey of other large what can be done to increase the effibudget exhibits, public works and fi- cities in the State, and very willingly ries of graphic outlines of the whole nance surveys; but for the most part consented to assist us in making the a general examination was made of survey of this city in order to get general conditions of city government. the work more speedily done. The re-Now Father Knickerbocker is com- sult is that by June 15 we shall have pleting his own exhibit of municipal completed the first comprehensive housekeeping and his taxpaying chil-survey ever made of the local govdren can see as never before and with ernment of the city of New York in

> "Bear in mind that the local govhoped, Father Knickerbocker will be Mayor and the departments, boards, ments. It will show whether there able to manage his affairs far more commissions and bureaus under him; are 'twilight zones,' that is, uncovered intelligently and efficiently than here- in addition to the Comptroller, with areas of functions between any two tofore; for now he can pick up a the subdivisions of his department of departments or any two subdivisions chart showing just what is being done finance; in addition to the Board of of a single department. It will show in any area of the sea of civic affairs | Estimate, with its bureaus and com- whether there are possibilities for the about which he desires information mittees, and the Board of Aldermen. consolidation of service or of organand he can get that information at a we have the five borough governgovernments, each subdivided into its

"There are twenty-seven departments, boards and commissions under tion. It will show whether there i the Mayor. The Board of Estimate has six bureaus and sixteen standing has ten divisions. The Manhattan be better done by some other departistrative or directing divisions and six bureaus; the Brooklyn borough government has four administrative or directing divisions and seven bureaus; the Bronx borough government has four administrative or directing diporough government has four administrative or directing divisions and

and seven bureaus. "Each of the five counties comprised ous departments of the city. within the limits of the city has its trict Attorney, its Commissioner of Police Department it was said that Jurors, its public administrator, its the police surgeons, of whom there Commissioner of Records. Each of duties and should not be permitted to these forty-two county offices engage in private practice.' The

operation with the Bureau of Municipal Research or other bodies, but New engaged upon. I informed Mr. Mar- all of it necessary? Do any parts over- Department, while at the same time York lagged far behind. Memphis, shall that the benefit of such a survey lep? Can some be eliminated? Can

to furnish the answer.

will express no opinions or concluslons. It will be entirely outside the "The Bureau of Municipal Re- realm of controversy but will furnish ciency and diminish the cost of our local government."

"Just what will be shown by these charts?" Commissioner Wallstein was asked. "What definite, specific value will they have?"

"More specifically a study of the charts will show whether there are duplications of organization or funcization between any two departments are opportunities for greater cooperation, assuming the continuance of independent functional organiza there is unnecessary organization o

"If the finding on any of these in quiries is affirmative the necessary change may be effected by adminis trative procedure, by legislation or by constitutional amendment, as the case may require. For example: It will be visions and five bureaus; the Queens seen from the charts that many branches of the city government are engaged in rendering more or less nine bureaus, and the Richmond medical service. That naturally sugministrative or directing divisions could be a consolidation of medical

"In the report of the Curran committee in its investigation of the Police Department it was said that the police surgeons, of whom there local courts, and some have additional are twenty-seven, 'should be required officers, such as the Register and the to give their entire time to official including the Supreme Court police surgeons replied, and quite and Appellate Division) has its properly, as it seems to me, that staff throughout. Alto- unless they were permitted to retain

"Perhaps a solution of this problem

Continued on Eighth Page.

HEARN

Twenty-first June Sale

Constantly Changing Values Fulfilling Every Promise, Sparing No Energy to Make EACH WEEK A WORTHY SUCCESSOR TO THE LAST

Muslin Underwear Babies' Wear Corsets Petticoats

Washable and Silk Blouses

Boys' Clothing and Furnishings

Women's Housedresses and Negligees Girls' and Misses' Summer Dresses Women's Suits, Dresses, Coats Men's Shirts and Furnishings

Twenty-first June Sale of WOMEN'S MUSLIN UNDERWEAR

EACH SALE means former customers returning and new customers gained. EACH SALE has a cumulative force that makes every sale here a success and brings us a constantly increasing trade. Its offerings arouse interest and its values make purchasers of those who come to look—tomorrow, new, fresh assortments at each price and better values than ever—Come and see for yourself.

Corset Covers-Nainsook-emb's or lace, with inserts-reg. .29.

Night Dresses—Cambrie and Nainsook—round or V neck—em and wide insert—reg. 49 and 59 Night Dresses Nainsook yokes fancy lace and emb'd medallion hibbon run neck reg. 98.

Night Dresses—Nainsook—several with allover lace, others in Emp style with embly and wide satin tibbon—re., \$1.29 Night Dresses - Nainsook - trim'd in many dainty effects with Free

Night Bresses Nainsook vekes sheerest organdy embroideries, combined with Val. or shadow laces ribbon rosettes and bow reg. 82-69

Drawers Cambric and Nainsook-ruffle of emb'y and tucks or lac and insert-reg. 49.... Drawers—Cambric and Nainsook trimmed with good embroideries and laces—special Drawers Nainsook elaborate lace trimmed styles, others with attractive embroideries reg. 98

Camisoles Crepe de Chine two wide inserts and shoulder straps of lace—worth .79 silk square, V or round allover lace shoulders or entirely of lace inserts and China silk reg. \$1.00. Combinations China Silk Insert a set in medallions of Val. lace; also Crepe de Chine with lace and

Envelope Chemises—Crepe de Chin or China silk—Frenchy effects— lace inserts or hemstitched bandings front and back— tens. Ens. Night Dresses Crepe de Chine Empire style with hemstitched

Petticonts Crope de Chine flounc with three hemsitiched ruffles or three rows wide shadow lace-plaited lace ruffle reg. \$3.25.....

fresh	assortments at each price and better yourself.	Crepe de Chine and Georgette (white and flesh smartly tailore and without hemstitched plaits, wise tucks or filmiest laces—all
l or Tel	ephone Orders.	wise tucks or filmiest laces all
18	Combinations Nainsook and Cambric—skirt or drawers lace or emb'y trim—reg. 6946	Women's Blouses Practical styles
or 38	Combinations—Nainsook—yokes with lace or emb'y or both— ribbon run emb'y beading at waist— reg. 89	\$1.00 Value June Sale) White Voiles and Organdies low short sleeves—front of tucks and embroidery inserts and her ings—all sizes.
.64	Combinations Nainsook Princess or Waist Styles Swiss, Organdy or Allover embroidery trim'd front and back reg. \$1.29	Untrimmed Dress Hats Reg. \$1.98. June Sale
94 ed	Combinations—Nainsook—Yokes with Val. lace in fisheye and other patterns, and emb'y Organdy medallions—teg. \$149	Milan, Hemp or Peanut Straw-fable Black and White combines smart new sailor for Midsumme
1.64	Combinations—Fine Nainsook— Princess and waist effects—trim'd almost to waist line front and back—with lace—drawers or skirt trim'd—special	Ostrich Pompons Reg. \$1.39 June Sale White, Black and Black and Whi or bunch of two with whips, p tipped with ostrich one of the n
	Combinations—Dainty Nainsook— yoke with emb'd organdy medallions and dainty lace— ribbon rosettes and drawings— reg. \$2.98	Women's Long Kimonos Reg98. June Sale
92	Envelope Chemises—Hand embroid- ered Yokes or narrow emb'y scallops, ribbon run—also lace and ribbon trim—reg. 98	Figured Lawns and Crepes, wi without borders—dainty Summer ings—Crepes are trim'd with satin have plain lawn contrasts—collar with pointed cellars.
1.26	Envelope Chemises special lot of Crepe and Nainsook daintily trim'd	Women's Extra Petticoats Reg98. June Sale
of	Envelope Chemises—yokes of attractive laces, medallions and ribbon in many effects—special1.24	Black Sateen-flounce with fine to down tucks in panel effects, with dion pleated ruffle and underla made-all lengths.
. 1.94	Envelope Chemises—daintily trim'd—medallions of embroidered organdic outlined with lace other excellent styles reg \$2.25.	Women's Silk Petticoats Reg. \$2.98. June Sale
.37	Regular Chemises at .48	Messaline, Taffeta and Silk Jerses straight or circular flounces, with dien flounces and him tolds or
.58	Extra Size Night Dresses—round neck—yoke of emb'y and torchon lace—value 59	cordion rufiles finishing a festoon white and fashionable colors and string tops—all lengths.
. 74	Extra Size Night Dresses Nainsook— neat emb'y and ribbon or lace with emb'y—reg. 98	Women's Corsets Reg. \$2.50June Sale White Batiste and Coutil mediu
N.	Extra Size Night Dresses assortment of styles—trim'd with lace or emb'y usually \$2.60 and \$2.98. 1.90	trim'd-sizes 19 to 30.
54	Extra Size Petticoats—Nainsook— wide embroidery—value 9868	Women's Corsets Sizes 19 to 30—reg. \$1.00 June Sale
.54	Extra Size Petticoats - Nainsook and Cambric - embroidery inserting and ruffle, or four rows lace, embroidery heading -reg. \$1.281.64	White Batiste and medium an weight Could new and fash models, including medium and
and o ed	Extra Size Chemises - Corded band - Cambric and muslin - sizes 44 to 52 - reg 59 .45	Men's Soisette Shirts
1.94 ne	Extra Size Drawers hemstitched ruffle or tucks and emb'y val. 39 .28	Reg. \$1.00. June Sale White, Tan and tream with or collars well made name of Soiset
1.84	Extra Size Drawers cambric and nainsook—lace inserts and edge or neat emb'y and tucks—val. 5947	Men's Fine Pajamas
8.98	Extra Size Corset Covers Fruit of Loom or Lonsdale Cambric -round neck, lace edge, or high neck, tight fitting 44 to 52 reg. 29 and 39.	All sizes Reg. \$1.49. June Sale Mercerized Ratines and Novelty white and colors collarlesss collars single and double silk all sizes.
2.45	Extra Size Corset Covers fancy yokes of lace, some ribbon run - value .59	Men's Alpaca Coats Reg. \$1.98. June Sale} Good lustre—black or gray—well to regular or stouts—all sizes.
	M	regular or stouts-all sizes.
nen's	Tailored Suits	Men's Bathing Suits

\$24.98 Wom

June Sale Special Price 17.95 ments, each with its own departments or any two parts of a single depart- Serges and Gabardines-black, navy, fashionable shades and checks or bureaus, and then the five county ment. It will show whether there military or novelty cut coats....circular skirt models-All sizes.

June Sale of	TABLE LINEN
BABIES'	Matchless Values!
irts, Wrappers, etc.	It may be impossible to duplica values later - Buy now at these
nomy Prices on Everything for the Baby	saving Prices—you will find t have really made a worth-w yestment.
Shirts-sizes to 3 yrs-ds of 29 ct. quality Sale .17	Linen Table Damasks-70 in
Part Wool Shirts-ds of 49 ct. quality Sale .28	double border-newest stripes

Infants' Long Domet Skirts and Barrow Coats-reg. .29 214 yds. long pure linen heavy florals and figures reg. \$2.19.... Wool Flannel Skirts-long and short-value .se. Finer Embroidered Flannel Skirts—Sale 1.27

Baby Pillow Shams fine lawn embroidery ruffe and inserts embroidery safe

reg. .98.....

ate these while in-

Linen Dinner Napkins florals Round Table Sets -72 inch cloth— scalloped and six large napkins pure linen—satin double damask— handsome patterns—reg. \$7.75..... 5.08 Round Table Cloths pure linen 72 inch scalloned edge—hand-some patterns—our own direct importations—reg. \$1.49. Hemstitched Table Cloths

COUCH HAMMOCKS

Slightly soiled hence Reg. \$6.00 Khaki color drill — upholstered throughout—chains and wing shield included. Swinging Hammocks-val. \$2.08. 1.08 Finer Carriage Robes—various embroidered centre designs—also emb'y ruffles—reg. \$2.69......Sale 1.77

Armure weaves turn-back pillow-deep valance Full assortments of both Swinging and Couch Hammocks best assortments and values.

JUNE SALE SPECIALS FOR TOMORROW:-

Women's Voile Blouses 1.45 Taffeta Dresses Reg. \$1.98. June Sale 1.45 For Women a For Women and Small Women—Puritan model—reg. \$10.98 Smartly trimmed with newest laces; also embroidered and tucked styles in many charming effects. Women's Dressy Blouses Reg. \$2.98. June Sale 2.45

Navy, black and Hague blue—full, be-oming blouses, with Quaker or Puritan collar and cuffs of hemstitched organdie— uil skirt with Marguerite bag of taffeta the daintiest dresses you can possibly magine, and you would never couple he dress with the low price for which is offered. Women's Tailored Skirts

All lengths and bands, including extra sizes—
Reg. \$2.49. June Sale

White—Gabardine, Cordeline, Repp and Tan and White Linen. Circular models—some buttoned down front—patchelde or buttoned pockets—belt finish. Intrimmed Dress Hats Reg. \$1.98. June Sale 1.00 Illan, Hemp or Peanut Straw fashion-ble Black and White combinations—mart new sailor for Midsummer wear.

Bathing Suits
For Women and Misses—
Reg. \$2.49. June Sale

Mohair and Surf Cloth-black and navy—sailor or round collar of striped sateen or square neck-braid trimmed-pleated or gored skirts, bloomers attached.

Women's Extra Petticoats Reg. 98. June Sale Figured Lawns and Crepes, also Gingham in most desirable colors and styles are successful to the superior will be superior with fine up-and-town tucks in panel effects, with according pleated ruffle and underlay—well ade—all lengths. Girls' Wash Dresses

Nomen's Silk Petticoats Reg. \$2.98. June Sale 2.26

lessaline, Taffeta and Silk Jersey Toptraight or circular flounces, with accordion ruffles finishing a festion flounce white and fashionable colors—fitted a string tops—all lengths.

GITS Wash Dresses
6 to 14 yrs.—
Plain Voiles, Plain Ginghams and Figured Crepes—pretty girlish models in great variety—Kid or English white give Belts or plaue Vests—neatly and attractively made—some have picot edge or grandy collars and cuffs.

Girls' Rainy Day Outfits /omen's Corsets Reg. \$2.50....June Sale 1.45 6 to 16 yrs.— Reg. \$3.98....June Sale 1 hite Batiste and Coutil medium high ist long lengths emb'y and ribbon m'd-sizes 19 to 30. Rubberized fabrics—tan, navy and mix-tures—single or double breast coat, with hats to match—make a practical gift for a school girl. omen's Corsets .65 Girls' White Lawn Dresses Sizes 19 to 30—reg. \$1.00 June Sale

6 to 14 yrs.— Reg. \$1.98. June Sale hite Batiste and medium and lig right Coutil new and fashionab odels, including medium and long Prettiest styles imaginable Empire and Long Walst effects are included fine lawn, daintily trim'd in shadow or Val. laces, some with two-tier emb'y skirts, satin ribbon girdles or ribbon run emb'y beading and bow-really pretty enough for any occasion, graduation or general Summer wear.

Summer Dresses For Misses, Juniors and Small Women 1.19 Reg. \$1.98 and \$2.98 heg. \$1.50 and \$2.98.

linghams. Linens, Ramie Linens and

hambrays plain, stripes and checks in
every desirable combination—semiaulored or fancy styles, with trimmings
of self or contrasts—these are the samples
of a prominent man'f'r, and some show
dight imperfections. ercerized Ratines and Novelty fabri-white and colors collarlesss or wit llars single and double silk frogs

Reg. \$1.98. June Sale 1.57 od lustre-black or gray-well tailored Boys' Norfolk Suits 6 to 17 years— Usually \$5.98. June Sale Including Eton Norfolk models—fancy cheviots, tweeds and wool crashes—mixtures, checks, stripes, plaids, also navy serges—finely tailored—many mixtures have extra trousers.

Worsted, plain or with combination strip mayy, heather and gray—well made Boys' Wash Suits Reg. \$1.49 June Sale Reg. 49. June Sale .36 Newest models duck, drill, galatens, repp and percales white, plain colors, stripes and fancies straight or bloomer Newest styles linen, duck and crash white, tan and combinations plain or

Boys' Blouses Sizes 4 to 8 Value \$1.00 .78 8 to 15 years -June Sale Striped percales light, medium and dark also plain white and blue chambray—attached collars.

Women's White Pumps Children's Rompers Dress styles Value \$2.50 1.98 2 to 6 years-June Sale urned soles, canvas covered Cuban eels, black jet ornament on vampeneels, black jet ornameneels, black jet

ART TAFFETAS **NOVELTY TICKINGS**

Reg. \$2.25. June Sale

Boys' Summer Hats

Children's Patent Pumps

June Sale

CRAFTS CLOTH Domestic Goods, But Effects Equal to

CRETONNES

Foreign Fabrics Costing \$1.00 Per Yard. Shadow printings, brilliant florals, pastel colorings—many smart black and white and other color stripes—most com-

prehensive range, including advance Fall designs. An immediate selection is advisable, as many of these cannot be duplicated and our quantities are limited. Three-Day Offering 5-Pce. Suite Special Purchase of SLIP COVERS Sunfast Draperies

Allowing 26 yds of material and binding guaranteed workmanship... contrasting and two-tone clear stripes Reg. \$8.00. Special Mill Clearance of FIGURED ART BURLAPS ne Half Decorator's price ...

Extra Values at 79 and 98 orders and allover, small figures many

green, various wood and golden browns.

See Other Sunday Papers for Twenty (20) Morning Specials On Sale Until 1 P. M.